

#### **Hullbridge Parish Council Risk Statement – Reviewed Annually**

The objective of Hullbridge Parish Council's policies on risk is for the Parish Council to agree on how to handle risk throughout the Parish Council's domain. The risks are detailed in the below Governance and Management Risk Register and the Local Council Risk System (LCRS).

#### **Basic behind risk**

Risk can be broken down into:

- The likelihood of it occurring (the event)
- How easy it is to occur
- Its impact on the council

This gives a risk matrix of likelihood against impact which will identify where the worst risks lie and thus direct mitigation plans.

The council will review risks over all domains at least on an annual basis.

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
1	Lack of forward planning and budgetary controls	*Lack of direction and prioritisation *Impact on Action Plan	M	Н	*Action plans in operation *In year budget reviews * Review of current expenditure	Annually  Quarterly As requested	Unexpected expense	Clerk Council
2	Poor reporting to Council	*Poor quality decision making *Council becomes ill informed	M	Н	*Timely and accurate financial reporting *Clear instructions to staff *Regular project reports	Quarterly  Annually  Each meeting	Matters raised at meeting	Clerk
3	Loss of key staff	*Failure in budgetary controls *Correspondence backlog	M	Н	*Succession Planning *Clear office procedures *Clear budgetary procedures *Up to date job descriptions *Appraisal system	Annually Annually Annually	Loss of staff member	Clerk Council

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 1 of 10

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
4	Failure to respond to electors' wish to right of inspection	*Loss of confidence *Loss of reputation	L	L	*Clear Standing Orders and Operating Protocols *Documented procedures to deal with enquiries from the public	Annually	Approach by elector to auditor	Clerk
5	Failure to meet the requirements for Quality status	*Status rejected *Cash withheld *Responsibilities reduced	М	Н	*Monitor requirements for Quality Status	As required		Clerk
6	Poor document control	*Information not passed on in a timely manner *Deadlines missed *Lack of achievement	M	M	*Clear Standing Orders *Clear job descriptions	Annually	Major incident Complaints	Clerk

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate)
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	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit	Responsible Person
							Assurance	
7	Ensure Council	*Fines and			*Clear Policies and	Annually or	Following incident	Clerk
	complies with	Penalties from			procedures	when update		Council
	law in	regulation bodies			*Regular review of	required		
	particular:	*Employee	M	Н	law			
	*Health and	action for						
	Safety	negligence of						
	*Equal	grievance						
	Opportunities	*Loss of						
	*Data	reputation						
	Protection							
	*Human Rights							
	*Disability and							
	Discrimination							
	*Employment							
	Law							

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 3 of 10

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
8	The provision of services being carried out under agency/partnership agreements with principal authorities	*Loss of reputation *Poor public image	L	M	*Clear statement of management responsibility for each service *Regular scrutiny of performance against Targets	Annually	Review of adequacy of insurance cover provided by suppliers	Clerk Council
9	Ensuring all business activities are within legal power	*Illegal expenditure	L	Н	*Recording in the minutes the precise power under which expenditure is being approved	Monthly	Review of minutes to ensure legal powers in place, recorded and correctly applied	Clerk
10	Proper, timely and accurate reporting of Council business in the Minutes	*Confusion and misunderstandings *Actions not reflecting intentions of Council	M	Н	*Approval by committee and Parish Council *Minutes properly numbered and paginated with a master copy kept in safekeeping	Monthly	Check minute numbers run consecutively	Clerk

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 4 of 10

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
11	Meeting the laid down timetables when responding to consultation invitation	*Affect reputation *Ineffectual involvement	L	L	Documented procedures to deal with responses to consultation requests	Annually	Consultation questions Non-participation	Clerk Council
12	Council lacks relevant skills and commitment	*Council fails to achieve its purpose *Decision making by- passes Council *Poor value for precept money	L	Н	*Training for Councillors *Close review of attendance	Annually. At first intake of new Councillors especially  Every meeting	EALC training reminders	Council Clerk
13	Council becomes dominated by one or two individuals or cliques form	*Conflicts of interest *Pursuit of personal agendas *Decisions made outside Council	L	Н	*Clear Standing Orders regarding conduct of meeting and Conflict of Interests	Annually	*Adverse press articles *Complaints *Incidents at meetings * Misuse of Social Media	Council Clerk

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate)
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	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
14	Councillors benefiting from being on the Council	*Affect reputation *Conflicts of Interest	L	М	*Clear Standing Orders *Open system of payment	Annually All meetings	Adverse press articles	Council
15	Failure to register Members' interests, gifts etc	*Member could make inappropriate gains *Could affect reputations	L	М	*Procedures in place for recording and monitoring Members interests and gifts		Test of disclosures  Complaint about members	Council Clerk
16	Lack of maintenance of Council owned property	*High cost of repair *Injury to third party leading to claims *Damage to property	M	Н	*Building / grounds survey *Regular routine maintenance *Insurance cover	Annually	Unexpected incident	Clerk GMO

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 6 of 10

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
17	Damage or loss to Council owned property	*High cost of repair	M	L	*Insurance cover *Good Fire Alarm *Good Burglar	Annually	Police report or damage report	Clerk Council
	by third party or act of God	*Loss of Assets	L	M	Alarm *Clear Staff		View asset register	
	Insufficient protection of	*Disruption	M	M	Monitoring and auditing procedures		Review of management arrangements regarding	
	physical assets owned by the Council - buildings, furniture, equipment etc. Legal liability as a consequence of asset ownership	*Damage to public property or person	L	H	*Maintain an up to date register of assets *Regular maintenance arrangements for physical assets *Annual review of risk and adequacy of insurance cover		insurance cover (loss or damage)	

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 7 of 10

	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
18	Damage to third party property or individual due to Service of Amenity provided	*Claim against Council	L	L	*Public Liability Insurance *Comprehensive event planning *Regular checks of facilities *Ensure all amenities/facilities are maintained to appropriate level	As required	As reported Review of Insurance Cover Review of adequacy of insurance cover provided	Clerk
19	Loss of cash through fraud or dishonesty	*Reduction in available funds *Loss of reputation	L	Н	*Clear financial procedures *Adequate insurance cover *Parish Clerk not involved in operation of funds	Annually	On a Loss Review Insurance Cover (fidelity guarantee)	Clerk

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	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
20	Inadequacy of Precept  Ensuring the adequacy of the annual precept within sound budgeting arrangements	*Services not provided *Lack of confidence in Council *Inability to carry out functions *Insufficient funds for contingencies	L	M	Regular in-year budget progress reports  Adequate Earmarked Reserves	Every Finance Meeting	Unexpected event ie flooding	Clerk Council
21	Problems due to borrowing or lending. Banking arrangements, including borrowing or lending.  Complying with restrictions on borrowing	*Failure of third party to repay loan *Inability of Council to repay a loan	L	L	*Include in annual budget *Clear Standing Orders *Prepare, adopt and adhere to codes of practice for procurement and investment	Quarterly reviews	Review of internal controls in place and their documentation  Review of minutes to ensure legal powers  Review of minutes	Clerk

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	Risk	Impact	Likelihood	Severity	Control Action Internal Controls	Review Frequency	Alternative Review Trigger/Internal Audit Assurance	Responsible Person
22	Failure to use grants for intended purposes  Ensuring the proper use of funds granted to local community bodies under specific powers or under s137	*Lack of funds for project for which grant was intended *Investigation into the use of funds	L	L	*Clear minutes *Ensure funds properly ring fenced *Clear financial procedures *Follow up on use *Record clearly in minutes  *Maintain a separate record for s137 expenditure	Annually	Review of minutes	Clerk
23	Keeping proper financial records in accordance with statutory requirements	Inadequate financial control	L	Н	Regular scrutiny of financial records and proper arrangements for the approval of expenditure	Annually	Review of internal controls in place and their documentation	Clerk

(Note - Chairman/Clerk can consult with Chairs of Committees as appropriate) Page 10 of 10